

EPHRAIM MOGALE

LOCAL MUNICIPALITY

111
MARBLE HALL
0450
013-261 8400
013-261 2985



Leeuwfontein Office (013) 261 8509
Elandskraal Office (013) 261 8506
Zamenkomst Office (013) 973 9160
Traffic Section (013) 261 8400

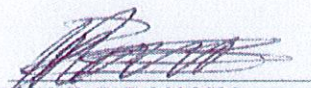
EXTRACTS FROM THE MINUTES OF THE 4TH ORDINARY COUNCIL MEETING OF EPHRAIM MOGALE LOCAL MUNICIPALITY HELD ON THURSDAY THE 28TH JANUARY 2021

FILE/S : 2/4/3/6

OC4/01/2021: SECOND QUARTER BACK TO BASIC PROGRESS REPORT 2020-2021

RESOLVED

1. That the Council notes the circulated report.
2. That Council approves the circulated report for the Back to Basics Progress Report for Second Quarter which ended on the 31st of December 2020
3. That the report be submitted to Limpopo COGHSTA
4. That the Municipal Manager implement the decision accordingly


CLLR P RANOTO
ACTING SPEAKER

28TH JANUARY 2021

FINALISATION BY:

REFERRED TO *Integrated Development Planning & Institutional Performance*
Acting Manager BY ACTING MUNICIPAL MANAGER


H.M. PHAAHLA
ACTING MUNICIPAL MANAGER

29-01-2021
DATE RECEIVED

LIMPOPO PROVINCE

BACK TO BASICS QUARTERLY PROGRESS REPORT 2020/2021

SEKHUKHUNE DISTRICT MUNICIPALITY

EPRHAIM MOGALE LOCAL MUNICIPALITY

TERM: SECOND QUARTER (OCTOBER-DECEMBER 2020)

DATED: 31 DECEMBER 2020



O	Key focus area	Baseline/Status	Challenges/Weakness	KPI for reporting	Expected Output	Second Quarter Targets 2020/2021				Timeframes	Responsibility	
						Target	Actual	Achievements	Challenges			Corrective Action
PUTTING PEOPLE FIRST												
1	Public Participation/communit y engagement	08	None	Number of public participation/feedback meetings held	12	01	02	Achieved	None	None	Quarterly	Corporate Service
		04	None	Number of Imbizos held	04	01	01	Achieved	None	None	Quarterly	
		100%	Ineffective coordination of issues raised by communities during public participation	Number of issued & resolved during imbizos	100%	100%	100%	Achieved	None	None	Quarterly	
2	Communication	0	Ineffective implementation of communication strategy	Communication strategy in place	Communication strategy reviewed and implemented	01	0	Not Achieved	Capacity constraints	Capacitate the unit	30 June 2021	
		0		Number of communication events held	4 communication events held (one per quarter)	01	0	Not Achieved	Gatherings of many people are not allowed due to Covid-19	Awaiting the ease of covid-19	Quarterly	
3	Strengthening community representatives	192	Poor coordination of ward committee meeting and submission of reports	Number of ward committee meetings held	192 ward committees meetings held	48	48	Achieved	None	None	Quarterly	
		04		Number of ward committee reports submitted to speakers office	04 Reports submitted to the speaker's office per quarter	01	01	Achieved	None	None	Quarterly	
4	Batho Pele Service Standards Framework for Local Government	01	None	Established Batho Pele committee in place and functional	Batho Pele committee established	1	1	Achieved	None	None	30 June 2021	
		0	Batho Pele service standards not in place	Batho Pele service standards approved by council	Develop/review Batho Pele service standards	1	0	Not Achieved	Committee still consulting dept on the Standards	Speed up the consultation process	30 June 2021	
		01	None	Number of Batho Pele events held	1 Batho Pele event held	0	0	None	No event budgeted for the year under review	Consider event budget	30 June 2021	

O	Key focus area	Baseline/Status	Challenges/Weakness	KPI for reporting	Expected Output	Second Quarter Targets 2020/2021					Timeframes	Responsibility
						Target	Actual	Achievements	Challenges	Corrective Action		
5	Customer Care		of Batho Pele events							in the 2021/2022 FY		
		01	None	Complaint management system in place	Develop /review Complaint management system	1	1	Achieved	None	None	30 June 2021	
		100%	None	% of complaints registered and resolved	Resolve all complaints received	100%	50%	Not Achieved	Slow response by departments on conveyed complaints	Improve the turnaround time on attending to received complaints	Quarterly	
6	Community satisfaction feedback	0	Budget constraints	Number of Community satisfaction surveys conducted	1 Community satisfaction survey conducted	0	0	None	No budget allocation for the year under review	Consider budget allocation in the 2021/2022 FY	30 June 2021	
7	Community protest	03	Poor/ lack coordination of community feedback	Number of community protests against the municipality	0 community protests experienced. Issues raised during protests and resolved	0	2	None	Community protest occurred demanding water provision	The matter was escalated to the district	Quarterly	
8	Community protest	03	Hotspot areas for community protests	Areas where the protest has taken place and the nature of protest	Report on areas (hotspots) where the protests has taken place	0	2	None	Community protest occurred demanding water provision	The matter was escalated to the district	Quarterly	
BASIC SERVICE DELIVERY												
1	MIG Expenditure	100%	Lack of forward planning	% MIG expenditure reported.	100% of MIG expenditure.	50%	93.31%	Achieved	None	None	30 June 2021	Infrastructure services
		04		Number of MIG projects implemented/completed.	All MIG projects implemented and progress.	04	04	MIG Projects still in progress(Multiyear projects)	None	None	30 June 2021	

O	Key focus area	Baseline/Status	Challenges/Weakness	KPI for reporting	Expected Output	Second Quarter Targets 2020/2021					Timeframes	Responsibility
						Target	Actual	Achievements	Challenges	Corrective Action		
2	Other conditional Grants			% RBIG expenditure reported.	100% of RBIG expenditure.	0%	0%	None	None	None	30 June 2021	ESKOM, DoE
				Number of RBIG projects Implemented/completed.	All RBIG projects implemented and progress.	0	0%	None	None	None	30 June 2021	
				% WSIG expenditure reported.	100% of WSIG expenditure.	0%	0%	None	None	None	30 June 2021	
				Number of WSIG projects completed.	All WSIG projects implemented and progress.	0	0%	None	None	None	30 June 2021	
		81.4%		% INEP expenditure reported.	100% of INEP expenditure.	50%	78%	Achieved	Budget was reduced a second time based on "savings". The saving was transferred to another Municipality. The cancelled project could have been completed with the saving.	ESKOM should plan better and rather complete more projects than transferring savings to other Municipalities	30 June 2021	
3	Energy Efficiency Grant	04		Number of INEP projects completed.	All INEP projects implemented and progress.	0	NA	3 Projects completed	None	None	30 June 2021	Infrastructure services
		New	High cost of public lighting	Number of light fittings replaced	184 light fittings replaced	0	NA	196	None	None	30 June 2021	
		100%	Poor Maintenance of Infrastructure	Percentage Budget on Maintenance and operations spent	100% operational and maintenance budget spent.	50%	50%	Achieved	None	None	30 June 2021	

O	Key focus area	Baseline/Status	Challenges/Weakness	KPI for reporting	Expected Output	Second Quarter Targets 2020/2021					Timeframes	Responsibility
						Target	Actual	Achievements	Challenges	Corrective Action		
4	Electricity		Backlog on electricity connection	Number of households with new electricity connections	238 households with access to electricity	0	NA	275	None	None	30 June 2021	ESKOM, DoE, Infrastructure services
				Number of households with new electricity connections	Increased households with access to electricity	NA	NA	None	None	None		Infrastructure services
		3 illegal connection	Illegal electricity connections	Number of illegal connections.	0 illegal electricity connections	0	0	Achieved	None	None	Quarterly	Infrastructure services
		100%	Street lights not working	% of faulty street lights repaired	100% of faulty street lights repaired	100%	100%	Achieved	None	None	Quarterly	Infrastructure services
		100%	Traffic light not working	% of traffic lights maintained	Monitor operation and repair if faulty	100%	100%	Achieved	None	None	Quarterly	Infrastructure services
		<7%	Electricity losses	Percentage of electricity losses	Maintain electricity losses below 7%	<7%	<7%	Achieved	None	None	Quarterly	Infrastructure services
5	Free basics services	11		Number of electricity interruptions reported and attended	Reduction of electricity interruptions	6	5	Achieved (3 equipment failure, 2 by third party)	Old cables and load shedding surges.	Municipality is busy with cable replacement.	Quarterly	Corporate Service
		01	Ineffective implementation of indigent policy	Updated indigent register in place Number of beneficiaries registered to receive Free Basics services	Updated indigent register in place	1	1	Achieved	None	None	Ongoing	Corporate Service
		2061		Number of beneficiaries received Free Basic electricity	Provision of FBE	2061	2061	Achieved	None	None	Ongoing	Corporate Service
		0										

O	Key focus area	Baseline/Status	Challenges/Weakness	KPI for reporting	Expected Output	Second Quarter Targets 2020/2021					Timeframes	Responsibility
						Target	Actual	Achievements	Challenges	Corrective Action		
				Number of beneficiaries received Free Basic water	Provision of FBW	0	0	None	None	None	Ongoing	Sekukhune District Municipality
		0		Number of beneficiaries received Free Basic sanitation	Provision of FBS	0	0	None	None	None	Ongoing	
		0		Number of beneficiaries received Free Basic waste removal	Provision of FBWR	0	0	None	None	None	Ongoing	
6	Roads and Storm water	5.45km	Poor road infrastructure	Km of roads upgraded from gravel to tar	5.2km to be constructed.	5.2km	0km	Projects still in progress(Multi year projects)	None	None	30 June 2021	Infrastructure services
		0km		Number of road km gravelled	0.0km of road to be gravelled	0km	0km	None	None	None	30 June 2021	
		1371.8km		Number of road km bladed	1500km Number of road km bladed	400km	464.95km	Achieved	None	None	30 June 2021	
		3552.46 m ²		Number of roads km maintained	1300m ² of roads km maintained	400m ²	3130.53 m ²	Achieved	None	None	30 June 2021	
7	Waste Management	0	Improper security for municipal infrastructure	Theft of infrastructure	Theft of infrastructure	0	0	No theft occurred	None	None	Ongoing	Community services
		5619 h/h week	Extension of waste collection to rural areas	Number of household with access to once a week waste collection against the total number of households	5619 h/h week households with access to a minimum level of basic waste removal by June 2020 (once a week)	5619 h/h week	5619 h/h week	Achieved	None	None	Quarterly	

O	Key focus area	Baseline/Status	Challenges/Weakness	KPI for reporting	Expected Output	Second Quarter Targets 2020/2021					Timeframes	Responsibility
						Target	Actual	Achievements	Challenges	Corrective Action		
8	Human Settlements	5/week	None compliance with the implementation of waste management act	Number of households with extended waste collection in rural areas against total households	5/week Refuse containers placed in villages/and farms for access to refuse removal (once a week removal)	5/week	5/week	Achieved	None	None	Quarterly	Sekhukhane District Municipality
		01	None compliance with the implementation of waste management act	Number of licensed land fill site	Landfill site operated in line with waste management act	1	1	Achieved	None	None	30 June 2021	
		01	Ineffective implementation of housing beneficiary list	Housing beneficiary list in place	Housing beneficiary list in place	1	1	Achieved	None	None	30 June 2021	
		5186		Number of RDP houses backlog	Reduced 5034 RDP houses backlog	5034	0	Not Achieved	Delayed by Covid -19 national lockdown regulations	Awaiting for the ease of the lockdown regulations	30 June 2021	
9	Water Services management	338		Number of RDP houses allocated	338 RDP houses allocated	338	0	Not Achieved	Delayed by Covid -19 national lockdown regulations	Awaiting for the ease of the lockdown regulations	30 June 2021	Sekhukhane District Municipality
		0	Service Level Agreements not signed	Number of SLA with WSP signed and implemented	Signed Service Level Agreement	0	0	SDM function	None	None	30 June 2021	
		0	Failure to honour the SLA by both parties	Number of Households with access to water	Households with access to water	0	0	SDM function	None	None	Quarterly	
		0%		Amount owed to district by locals /locals to district in terms of water service provision	100% Payments made in terms of the SLA	0	0	SDM function	None	None	Quarterly	
		0	None compliance of water treatment plants	Number of water treatment plans	Compliant water treatment plants	0	0	SDM function	None	None	30 June 2021	

O	Key focus area	Baseline/Status	Challenges/Weakness	KPI for reporting	Expected Output	Second Quarter Targets 2020/2021				Timeframes	Responsibility
						Target	Actual	Achievements	Challenges	Corrective Action	
		0	Assessments and reporting into the system	Blue drop and green drop need indicators	Compliant % of blue drop and green drop status	0	0	SDM function	None	None	30 June 2021
SOUND FINANCIAL MANAGEMENT											
1	Audit Outcome	Qualified AG audit opinion	Poor audit opinions	Obtain a Clean Auditor General opinion for the 2019/20 financial year	Obtain a Clean Auditor General opinion for the 2019/20 financial year	N/A	N/A	Audit still in progress	None	None	30 November 2021
		02	None	Submission of AFS and APR to the AG within the legislated time frame	Compile and submit AFS and APR within the legislated time frame	2	2	Achieved	None	None	31 August 2021
		100%	Insufficient implementation for audit action plan	% of Auditor General matters resolved as per the approved Audit Action plan by 30 June 2020 (Total organisation)	100% of Auditor General matters resolved as per the approved Audit Action plan.	0%	0%	Target set for Q3	None	None	30 June 2021
2	Irregular Expenditure	100%	None compliance with management of MFMA section 32	Identified Irregular amounted to R 7 762 542.00	100% Reduced irregular expenditure for 2019/20	25%	25%	Achieved	None	None	Quarterly
3	Budget Credibility	01	Credible budget adopted.	Compile a credible budget.	Credible budget adopted.	0	0	Target set for Q4	None	None	31 May 2021
		01	Cashed back budget	Budget cashed back.	Cashed back budget	0	0	Target set for Q4	None	None	31 May 2021
4	Spending on capital budget	37%	Poor spending on capital budget excluding grants	100% capital budget spent(Excluding grants)	100% spending on capital budget	25%	9%	Not Achieved	Own projects are in the pipeline to be advertised some to be appointed	Own projects are in the pipeline to be advertised some to be appointed	30 June 2021

O	Key focus area	Baseline/Status	Challenges/Weakness	KPI for reporting	Expected Output	Second Quarter Targets 2020/2021					Timeframes	Responsibility
						Target	Actual	Achievements	Challenges	Corrective Action		
5	Revenue collection	>84%	Poor implementation of credit control policies resulted on poor revenue collection	Percentage of own revenue collected against the billing	>85% of own revenue collected against the billing	>85%	>85%	Achieved	None	None	Ongoing	
6	Payment of creditors	100%	Inability to pay creditors within 30 days	Number of creditors paid within 30 days against all invoices	100% payment of creditors on all invoices within 30 days	100%	100%	Achieved	None	None	Monthly	
7	Personnel budget	66%	Poor spending on personnel budget	Percentage of budget spent on personnel	100% spending of budget spent on personnel	50%	43%	Not Achieved	Vacant position	Vacant position to be advertised	Ongoing	
8	Liquidity and cash balances.	100%	Poor implementation of credit control policies	% Payments of creditors	100% payments to creditors within 30 days	100%	100%	Achieved	None	None	Ongoing	
9	The extent to which debt is serviced.		Servicing of existing debt	% of debt serviced	4.25 % of debt serviced	4.25%	24.43%	Achieved	None	None	Ongoing	
1	Payment of debts by Government Dept	84%	None payment of debts by Government Dept	Amount of debt owed by Government Dept	85% payment of Government debt paid	25%	25%	Achieved	None	None	Ongoing	
1	Efficiency and functionality of supply chain management and political interference	3 supply chain committees in place 18	None Tenders not awarded within timeframes and non-responsive	Number of supply chain committees in place Number of bids above quotation threshold awarded within 90 days	3 supply chain committees in place. 15 Award bids within 90 days (Except quotation threshold)	3	3	Achieved	None	None	Quarterly	
						5	6	Achieved	None	None	Ongoing	

O	Key focus area	Baseline/Status	Challenges/Weakness	KPI for reporting	Expected Output	Second Quarter Targets 2020/2021				Timeframes	Responsibility	
						Target	Actual	Achievements	Challenges			Corrective Action
GOOD GOVERNANCE												
1	Council Stability	4	None	No. of ordinary Council meeting held by June 2020 as per the approved Calendar of Events	04 ordinary Council meeting held by June 2020 as per the approved Calendar of Events	1	1	Achieved	None	None	Quarterly	Corporate Service
		7		No. of Council meetings resolved within the prescribed timeframe of (3) months (Total organisation)	04 Council meetings resolutions resolved within the prescribed timeframe of (3) months (Total organisation)	1	1	Achieved	None	None	Quarterly	
		11		No. of monthly EXCO meetings held by June 2020	12 monthly EXCO meetings held by June 2020	3	3	Achieved	None	None	Quarterly	
		6		No. of Section 79 Committee meetings held each quarter	12 Section 79 Committee meetings held each quarter	3	3	Achieved	None	None	Quarterly	
		04		No. of quarterly Compliance Register Reports submitted to Council by June 2020	04 quarterly Compliance Register Reports submitted to Council by June 2020	1	1	Achieved	None	None	Quarterly	
2	Audit/Performance Audit Committee	01	None adherence to meeting schedule	Appointed Audit and Performance Audit committee in place	Appoint Audit/Performance Audit	1	1	Achieved	None	None	Ongoing	Office of the Municipal Manager
		04		Number of ordinary audit and Performance committee meetings held	04 Audit/Performance Audit committee meetings held	1	1	Achieved	None	None	Quarterly	
		02		Number of special audit and Performance audit committee meetings held	02 special Audit/Performance Audit committee meetings held	1	1	Achieved	None	None	Ongoing	

O	Key focus area	Baseline/Status	Challenges/Weakness	KPI for reporting	Expected Output	Second Quarter Targets 2020/2021					Timeframes	Responsibility
						Target	Actual	Achievements	Challenges	Corrective Action		
3	MPAC	02	None adherence to annual work plan by MPAC and none implementation of MPAC resolution by council	Number of MPAC meetings held	04 MPAC meetings held	1	1	Achieved	None	None	Quarterly	
		02	Functionality of MPAC	Number of MPAC reports compiled	Compile 4 MPAC reports per quarter	1	1	Achieved	None	None	Quarterly	
4	Anti-Fraud and Corruption policies and committee	1	None implementation of Anti-Fraud and Corruption policies	Anti-fraud and Corruption Activity plan approved by 30th Jun 2020	01 Anti-fraud and Corruption Activity plan approved by Council	0	0	Target set for fourth quarter	None	None	Quarterly	
5	Forensic Investigations	0%	Non-implementation of forensic investigations	% of forensic investigations conducted	100% Implementation of forensic investigations	100%	0%	No incidents of fraud / corruption have been reported to the Risk Management Unit during the quarter under review.	None	None	Quarterly	
		0%	% of employees implicated/disciplined from forensic investigation conducted	100% of disciplinary proceedings initiated in relation to reported matters	100%	100%	0%	No incidents of fraud / corruption have been reported to the Risk Management Unit during the quarter under review.	None	None	Quarterly	

O	Key focus area	Baseline/Status	Challenges/Weakness	KPI for reporting	Expected Output	Second Quarter Targets 2020/2021					Timeframes	Responsibility
						Target	Actual	Achievements	Challenges	Corrective Action		
6	IGR structures	03 District and 02 Provincial IGR Structures	IGR structures not adhere to annual action plan and implementation of resolution	Number of IGR structures in place	05 Functional structures attended per invitations	5	5	Achieved	None	None	30 June 2021	Corporate Service
				Number of IGR meetings held	Convene IGR meetings per quarter	1	1	Achieved	None	None	Quarterly	
7	Traditional Council	5 Traditional Leaders in Council, two passed on	None	Number of traditional leaders participated in council activities in accordance with the legislation	5 Traditional Leaders in the municipal area participated in council	3	3	Achieved	None	None	Quarterly	
8	Annual report	01	municipal annual reports	Number of draft annual report tabled before council in accordance with the legislation	1 draft annual report tabled before council	0	0	Target set for Q3	None	None	31 January 2021	Office of the Municipal Manager
9		01		Number of annual reports compiled, adopted and submitted within the timeframe	1 Annual report compiled, adopted and submitted within the timeframe	0	0	Target set for Q3	None	None	31 March 2021	
1	MPAC oversight report		Poor MPAC/Oversight reports	Number of oversight compiled, adopted and submitted within the timeframe	1 oversight compiled, adopted and submitted within the timeframe	0	0	Target set for Q3	None	None	31 March 2021	Corporate Service
BUILDING CAPABLE INSTITUTIONS AND ADMINISTRATIONS												
1	Vacancies	100%	None filling of vacant posts other than section 54A&56	% of approved posts processed within three months on post being vacant (below Sec 56/54A)	All funded posts filled	100%	0%	Not Achieved	The position of CFO and that of Director PED to be re-advertised, after shortlisting and interviews were held.	Speedy re-advert of the vacant positions in this category.	30 June 2021	Corporate Service

O	Key focus area	Baseline/Status	Challenges/Weakness	KPI for reporting	Expected Output	Second Quarter Targets 2020/2021					Timeframes	Responsibility
						Target	Actual	Achievements	Challenges	Corrective Action		
		100%	None	% of approved critical posts processed within three months on post being vacant (Sec 56/54A)	100% Filling of section 56/54A post in accordance with the regulations	100%	1000%	Achieved	None	None	Quarterly	
2	Technical Capacity	11	Lack of personnel with technical skills	Number of employees in the technical department with technical skills e.g. engineers, town planners and technicians	Filling of posts in the technical department by personnel with technical skills appointed e.g. engineers, and technicians	0	0	No new appointments made in the Quarter.	None	Positions still being advertised.	Quarterly	
		37	Ineffective implementation of WSP	Number of municipal officials trained in line with WSP	60 Municipal officials trained in line with WSP	20	39	Achieved	None	None	Quarterly	
		21	None	Number of councillors trained in accordance with WSP	32 Municipal councillors trained in accordance with WSP	5	5	Achieved	None	None	30 June 2021	
		01	None	Number of training reports submitted to LGSETA	1 annual report submitted.	0	0	Target set for Q4	None	None	30 June 2021	
3	Local Labour Forum (LLF)	11	None adherence to LLF to annual work plan	Number of LLF meeting held	12 LLF meetings convened	3	3	Achieved	None	None	Quarterly	

O	Key focus area	Baseline/Status	Challenges/Weakness	KPI for reporting	Expected Output	Second Quarter Targets 2020/2021				Timeframes	Responsibility
						Target	Actual	Achievements	Challenges		
4	Realistic and affordable municipal organisations	01	None	Organizational structure approved by council aligned with IDP/Budget	Develop Organizational structure for approval by council	0	0	Target set for Q4	None	31 May 2021	
LOCAL ECONOMIC DEVELOPMENT											
1	LED strategy	1	None implementation of LED strategy	LED strategy approved by Council	Develop/Review LED strategy	0	0	Not applicable for 2020/2021	None	31 May 2021	Planning & Economic Development
2	LED strategy	148	Poor reporting of beneficiaries and none upscaling of all municipal projects	Number of job opportunities created through LED initiatives	324 Job opportunities created through LED initiatives	81	0	Not Achieved	Delayed by Covid -19 national lockdown regulations	Quarterly	
3	EPWP	218	Poor reporting of beneficiaries and none upscaling of EPWP to all municipal projects	Number of job opportunities created through EPWP initiatives	179 Job opportunities created through EPWP initiatives	50	50	Achieved	None	Quarterly	
4	CWP	1069	Poor reporting of beneficiaries and none upscaling of CWP all municipal wards	Number of job opportunities created through CWP initiatives	1001 Job opportunities created through CWP initiatives	268	268	Achieved	None	Quarterly	
SPATIAL PLANNING											
1	SPLUMA		Delay in the appointment of tribunal members	Established Municipal Tribunal in accordance with the legislation	Establish municipal tribunal	0	0	SDM function	None	30 June 2021	Sekukhune District Municipality
2	SPLUMA		None sitting of SPLUMA tribunal	Number of tribunal sittings held	Convene municipal tribunal meetings	0	0	SDM function	None	30 June 2021	

O	Key focus area	Baseline/Status	Challenges/Weakness	KPI for reporting	Expected Output	Second Quarter Targets 2020/2021					Timeframes	Responsibility
						Target	Actual	Achievements	Challenges	Corrective Action		
3	SPLUMA		Delay in the processing of land development applications	Number of land development applications adjudicated by the tribunal	Land development application adjudicated by the tribunal	0	0	SDM function	None	None	30 June 2021	
4	SPLUMA	0	Accommodation By-law not approved	Number of Accommodation By-law approved by council and Gazetted	Accommodation By-law approved by council and Gazetted	0	0	Not applicable to the municipality	None	None	Quarterly	Planning & Economic Development
5	SPLUMA	01	None	Number of SPLUMA By-laws gazetted	SPLUMA By-laws gazetted	0	0	Target set for Q4	None	None	Quarterly	



H.M. PHAAHLA
ACTING MUNICIPAL MANAGER

DATE: 25/01/2021